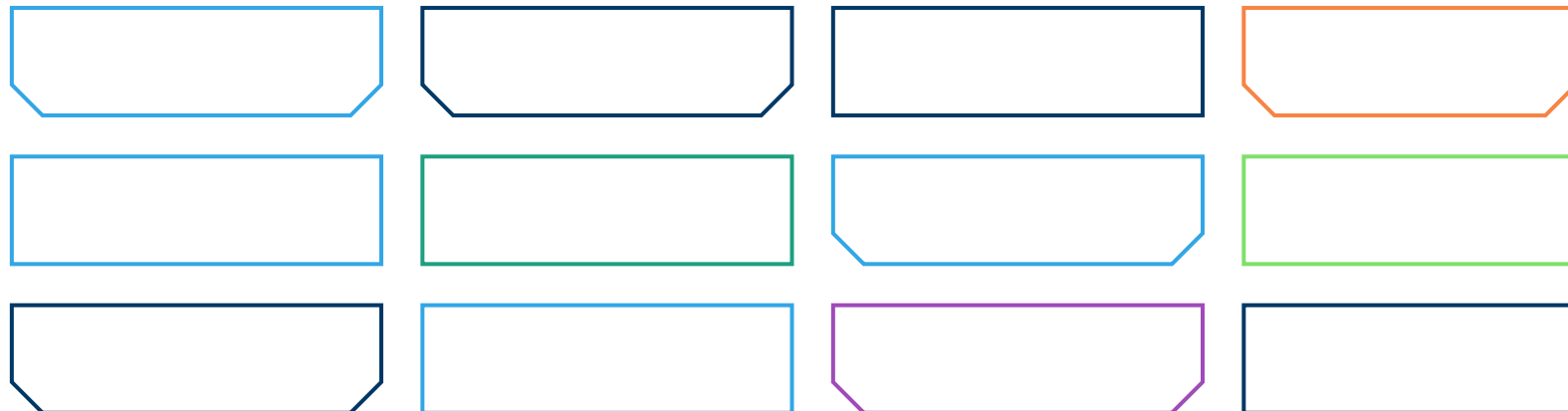


SOCIAL ACTIVITIES REPORT 2023



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INTRODUCTION



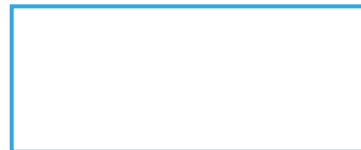
ABOUT THE REPORT

Welcome to Rumo's 2023 Social Report.

This publication presents the main activities and initiatives of Rumo's social activities, attesting to our responsibility and commitment to fostering healthy links with communities surrounding our operations.

On the following pages, we will present the main results, challenges, and achievements throughout 2023, as well as our expansion process, fostering the development of the territories where we operate.

We wish you all a great reading!



MESSAGE FROM THE LEADERSHIP

Last year was a landmark year for Rumo. We embarked on an intense journey to **transform Brazil's infrastructure**, promoting the expansion of railways, offering safe logistics solutions, and positively impacting the communities surrounding our network.

We have maintained a strong presence in these territories, overcoming challenges by implementing and supporting projects, forging strategic partnerships, transforming lives, and increasing our social investments, which have a positive impact not only on the Brazilian logistics sector ecosystem but also on society as a whole.

We direct our resources and energy into projects that foster, promote, and strengthen development initiatives. We create socio-productive actions, engaging schools, businesses, and communities to change the course of many stories, directly and indirectly impacting people throughout Brazil.

We have grown while maintaining our commitment to the sustainable development of the country. Our actions, guided by the Company's socio-environmental responsibility, resonate in the lives of our employees and other stakeholders, through the Environmental Education Program and Communication and Engagement initiatives, generating a positive impact on the communities surrounding our operations. In this way, we generate a virtuous cycle that encompasses all those involved.

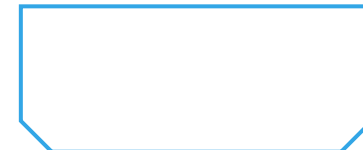
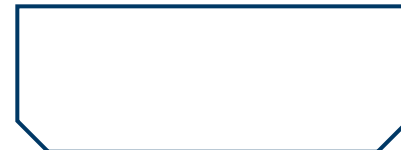
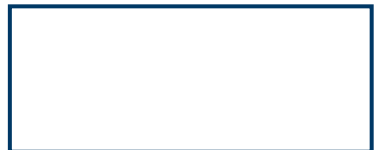
In 2023, we continued and advanced our strategies across all our action fronts. This was achieved through significant self-funding, **amounting to over R\$3.9 million in direct investment.**

Over the years, we have carried out 40 social actions in Baixada Santista, impacting communities in the cities of Cubatão and São Vicente, with initiatives in favor of social urbanism and housing; the right to education; culture, sport and leisure; the environment and income generation to support the sustainable development of vulnerable communities in the region.

Constantly on the move, we pass through various cities, intersecting with a multitude of stories and individuals, united by shared challenges. In response, we have Instituto Rumo, where we place children and young people at the heart of our initiatives, fostering education for citizenship, through sport. Through our "Futebol de Rua" project, we had a positive impact on four cities, benefiting 400 children and adolescents, with a total investment of R\$ 660,000 in these activities.

We are committed to fostering deeper connections within our community. Thus, we make a difference through the "Trem do Bem" volunteer program, through which we invested over R\$232 thousand in social actions in 2023, positively impacting the lives of over ten thousand individuals.

We are pleased to share that in the past year we have invested approximately R\$10.8 million through incentive laws, supporting projects to encourage reading, assistance for the elderly, support for culture and sports, **benefiting around 350,000 people across the country.**



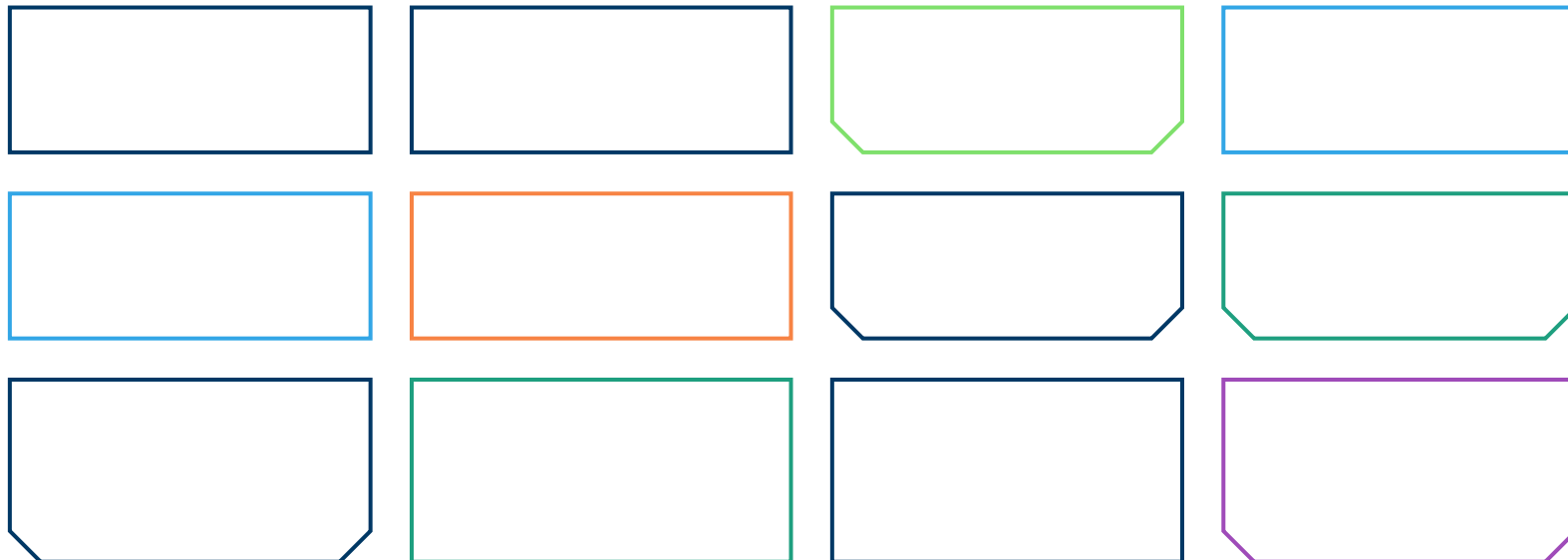
"Trem do Bem" impacts not only the individuals and communities directly benefited throughout the year, but also raises awareness among those who journey with us.

We extend our gratitude to each and every employee, partner, and project participant who has actively engaged in Rumo's social initiatives. Their commitment makes us proud of the results achieved and fuels our enthusiasm as we continue our journey towards sustainable development.

We cordially invite you to explore, in the following pages, the strides we have made over the past year through our unwavering commitment to people, communities, and social impact, in order to transform the logistics sector into an environment that fosters the socio-productive inclusion of vulnerable communities, directly impacting the lives of their residents and society as a whole, thus empowering them to pursue promising futures, with access to culture, education, safety, and well-being.

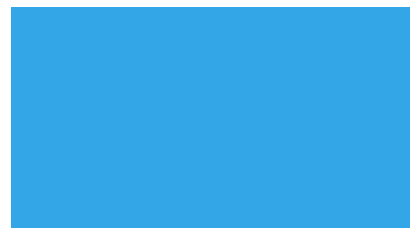
Marina Stefani Carlini

Director of Sustainability, Environment and Land Management





ABOUT RUMO



WHO WE ARE

We are the largest independent railway logistics company in Brazil. We offer rail transportation logistics services across **more than 13,500 km of railway lines and ten terminals.**

We operate in the Midwest, South, and Southeast regions of Brazil, connecting major producers and exporters from various economic sectors to the country's main ports: Santos (SP), Paranaguá (PR), São Francisco do Sul (SC), and Rio Grande (RS). In these regions, we also operate distribution centers, facilities, and transshipment terminals.

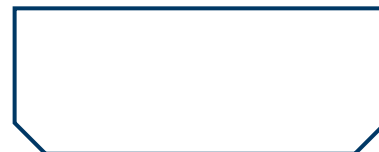
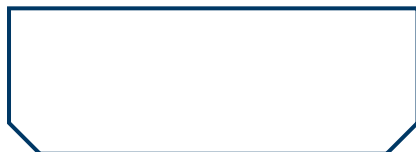
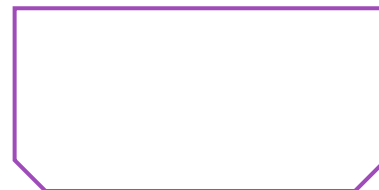
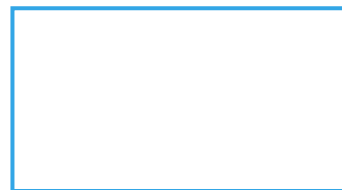
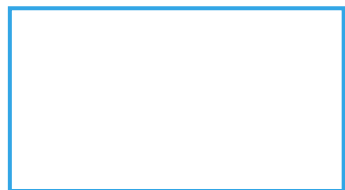
Positive impact through logistics solutions that move Brazil and the world: Rumo's operational structure, composed of three business units representing the company's networks and main sectors.

Our vision is to transform national logistics, through an efficient and sustainable service, based on principles, guidelines and commitments that drive our business.

OUR OPERATIONS



In order to understand the extent of our operations and the regions we positively impact, please refer to our **Operations Map on page 13.**



RUMO'S DNA

OUR ATTITUDES
OUR MOVEMENT

"Rumo's DNA" represents the **guiding principles that shape our actions**, defined based on the initials of Rumo and developed in alignment with our values.

These guidelines strategically guide our stakeholder relationships and reinforce the Company's commitment to ethics, integrity, and sustainability..



10 RUMO ATTITUDES

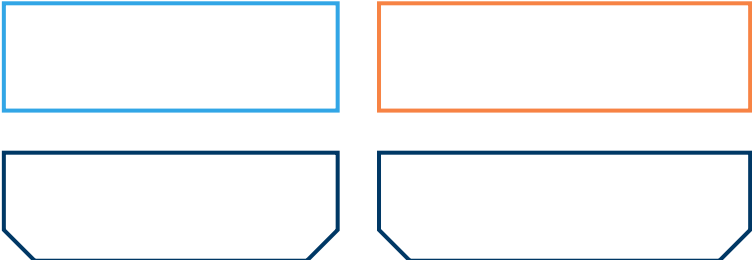
- 1** **Doing the right thing**, always **ethically** and **responsibly**.
- Anticipating problems, **planning** and building **lasting solutions**.
- Always act and **intervene** to care for and **ensure everyone's safety**.
- Act in a **simple and disciplined** way to deliver **extraordinary results**.
- Looking beyond, **collaborating** on the challenges and results of your own and **other areas**.
- To dare **to question in a respectful way**, innovating and transforming **today and tomorrow**.
- Building **healthy relationships** that drive Rumo's growth with our customers, partners and communities.
- Engage in dialogue with a genuine interest in **listening, collaborating** and **evolving**.
- Respect and include** people as they are, valuing differences.
- Being curious and taking the initiative to **keep learning**.

COMMITMENT TO SUSTAINABLE DEVELOPMENT

We want to go further and further, while taking care of our planet, the environment and the society in which we are embedded.

To guide our sustainability guidelines, we have adopted Rumo's **Ten Commitments to Sustainable Development**. These commitments are aligned with the topics relevant to the Company's value creation and are in harmony with our Values, Purpose, and Goals.

Among Rumo's Ten Commitments to Sustainable Development, commitment number six guides and directly connects with Rumo's social actions. The key results achieved in 2023 under this commitment are presented throughout this report.



COMMITMENT 6

Contribute to the sustainable development of Brazil, protecting natural resources with attitudes that seek business continuity and generating a positive impact on the communities surrounding the operations.

 **R\$ 14 million** invested in social actions; and

 **3.8 million** of people impacted by all social actions in communities.

TO SEE ALL THE COMMITMENTS

 [Click here.](#)

NETWORKS, COALITIONS AND PARTNERSHIPS

We recognize our role in the private sector as an agent driving social transformation and sustainable development.

Therefore, we are signatories to the United Nations (UN) Global Compact, a voluntary initiative that encourages companies to adopt policies and practices that embrace ten principles in the areas of human rights, labor, environment, and anti-corruption.

By adhering to this compact, we support the reach of the UN's 2030 Agenda, a commitment to engage organizations in favor of the 17 Sustainable Development Goals (SDGs), positively impacting - on a global scale - the reduction of poverty, social inequality and the mitigation of climate change.

- Furthermore, we are also part of the following initiatives:
- **Brazilian Business Council for Sustainable Development (CEBDS);**
 - **Business Pact for Integrity and Against Corruption of the Ethos Institute;**
 - **UN Women's Empowerment Principles;**
 - **Brazil Coalition;**
 - **"Na Mão Certa" (On the Right Hand) Program;**
 - **Brazilian Business Commitment to Biodiversity;**
 - **Brazilian Corporate Commitment to Water Security; and**
 - **Group of Institutes, Foundations and Companies (GIFE).**



OUR SOCIAL PERFORMANCE

Rumo's business model is based on ethics and transparency in its relationships.

In our operations, we adopt practices aimed at promoting economic development and reducing socio-environmental impacts, always attentive to the health and well-being of communities.

Social activities and community relations are guided by principles that underpin Rumo's actions and decisions. Our **Sustainability Policy** establishes a focus on promoting harmonious, ethical, and accessible coexistence between the Company and the communities located in the vicinity of the railways.

In light of this, throughout 2023, we held meetings in the priority territories, with the aim of understanding the socio-economic and environmental characteristics of the communities in order to assess our impact and promote actions in these territories.

In order to ensure that business sustainability and operational expansion generate long-term positive value, we invest resources and implement actions in strategic locations, demonstrating our commitment to society.



PRINCIPAIS FRENTES DE ATUAÇÃO SOCIAL



Comunicação e engajamento das comunidades

Learn more on page 16



Environmental Education Program (EEP)

Learn more on page 23



Private social investment

Learn more on page 44



Instituto Rumo

Learn more on page 37



Incentive Laws

Learn more on page 45

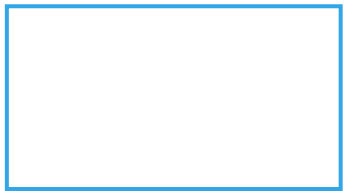


Volunteering ("Trem do Bem")










Learn more on page 41

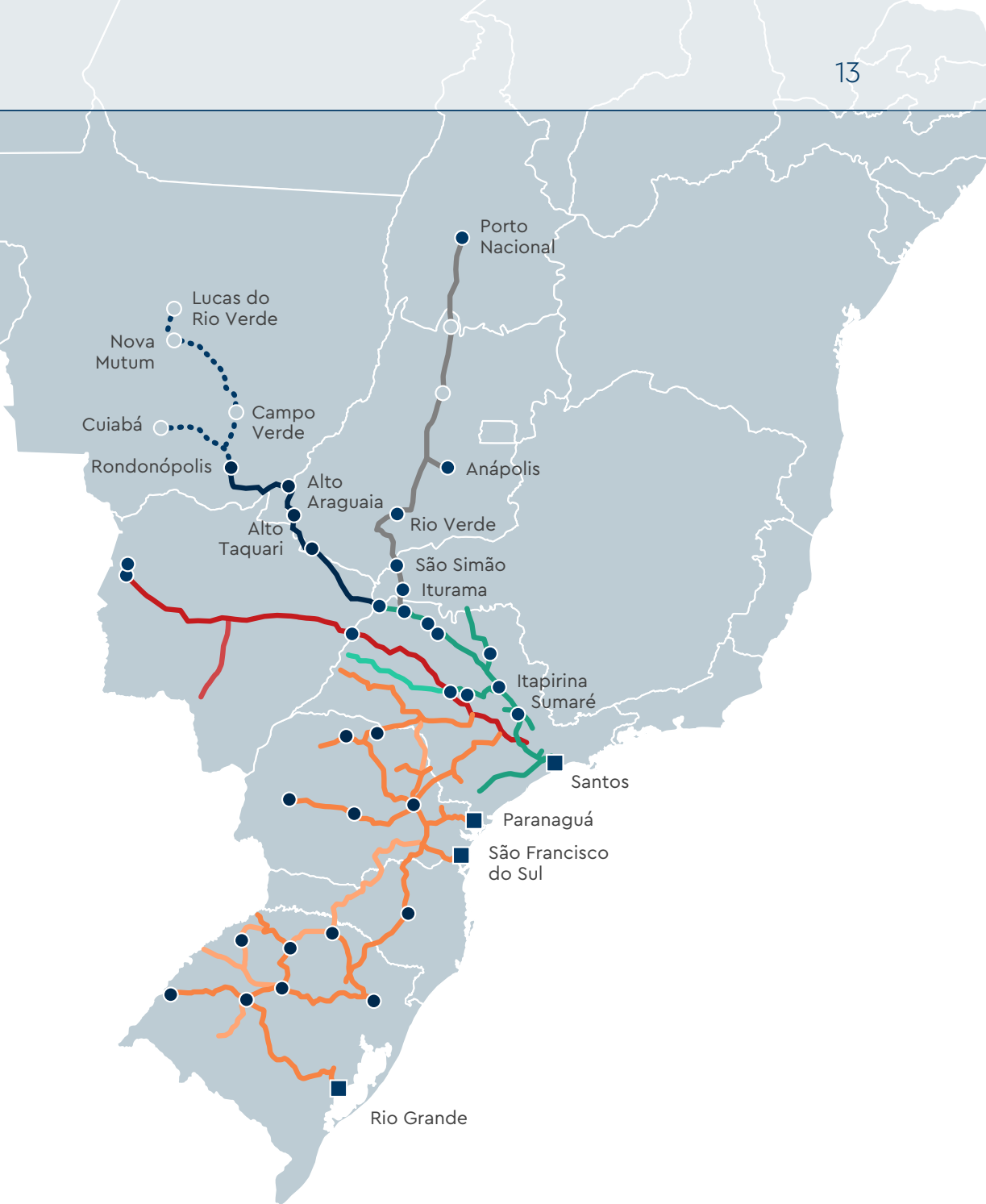
We have operations in nine states across the country and interact with more than 500 Brazilian municipalities.

Rumo's social performance is driven by actions that promote sustainable development, implementing practices that benefit society and the environment in all the territories where it operates.



KEY

-  Malha Norte
-  Mato Grosso Expansion
-  Malha Central
-  Malha Paulista
-  Malha Oeste
-  Malha Sul
-  Ports
-  Existing Terminals
-  Expected Terminals



HIGHLIGHTS FROM THE YEAR



In 2023 there were over
R\$ 14.6 million
in Private Social Investment*

*Direct investment, investment via incentive laws.



26 projects
subsidized by Trem do Bem.



40 social actions
in Baixada Santista in 2023.



+ than 10 thousand
people impacted by the
volunteering program.



Approximately
R\$ 10.8 million
in investments via incentive laws.



+ than R\$ 232 thousand
invested in social actions
by Trem do Bem.



More than
R\$ 3.9 million
in direct investment.



3.8 million
people directly and indirectly
impacted by contributions
via the Incentive Law.



COMMUNITY RELATIONS



COMMUNICATION AND ENGAGEMENT

Maintaining a good relationship and close proximity with the communities surrounding the railways is essential for the Company.

We have a structured Social Communication Program to engage communities. Through this program, we constantly conduct socio-economic and environmental diagnostics along the railway network and maintain evaluation projects to implement mitigation or compensation measures for the identified negative impacts.

Based on the findings of the diagnosis, we developed socio-environmental communication strategies tailored to the specific needs of each location, with the aim of raising awareness and engaging the community.

In addition, throughout 2023, we held meetings with community leaders to create participatory socio-environmental diagnoses.

Social Communication activities aim to establish a dialogue and build trust-based relationships with communities, as well as to promote environmental awareness, disseminate the Company's initiatives, and inform about possible changes to the railways to ensure the safety of the surrounding areas.

HIGHLIGHTS OF SOCIAL COMMUNICATIONS PROGRAM ACTIONS IN 2023

MALHA PAULISTA

10 cities impacted

Sumaré (SP), São Carlos (SP), Votuporanga (SP), Cubatão (SP), São Vicente (SP), Bálsamo (SP), Cordeirópolis (SP), Hortolândia (SP), Salto (SP) and Mainrinque (SP).

+ than **44h** of communication actions

MATO GROSSO EXPANSION - LRV

2 cities directly impacted: Rondonópolis (MT) and São Lourenço de Fátima (MT)

1,115 leaflets distributed

63 publicity and awareness posters

568 radio spots about works on the network



HIGHLIGHTS OF COMMUNICATION AND ENGAGEMENT IN BAIXADA SANTISTA

Throughout 2023, we dedicated our efforts to fostering community empowerment with the aim of transforming the communities of Baixada Santista region.

To enhance community engagement, our communication actions involve mapping and mobilizing the key stakeholders and institutions within these territories.

In this process, we can identify local leaders, as well as potential partners for socio-environmental actions in the regions, and gain a deeper understanding of the relationship between residents and the railway.

In early 2023, Rumo's Social Action strategy was implemented in the priority communities of Cubatão (SP) and São Vicente (SP). Among the main communication and engagement actions carried out, we highlight the following:

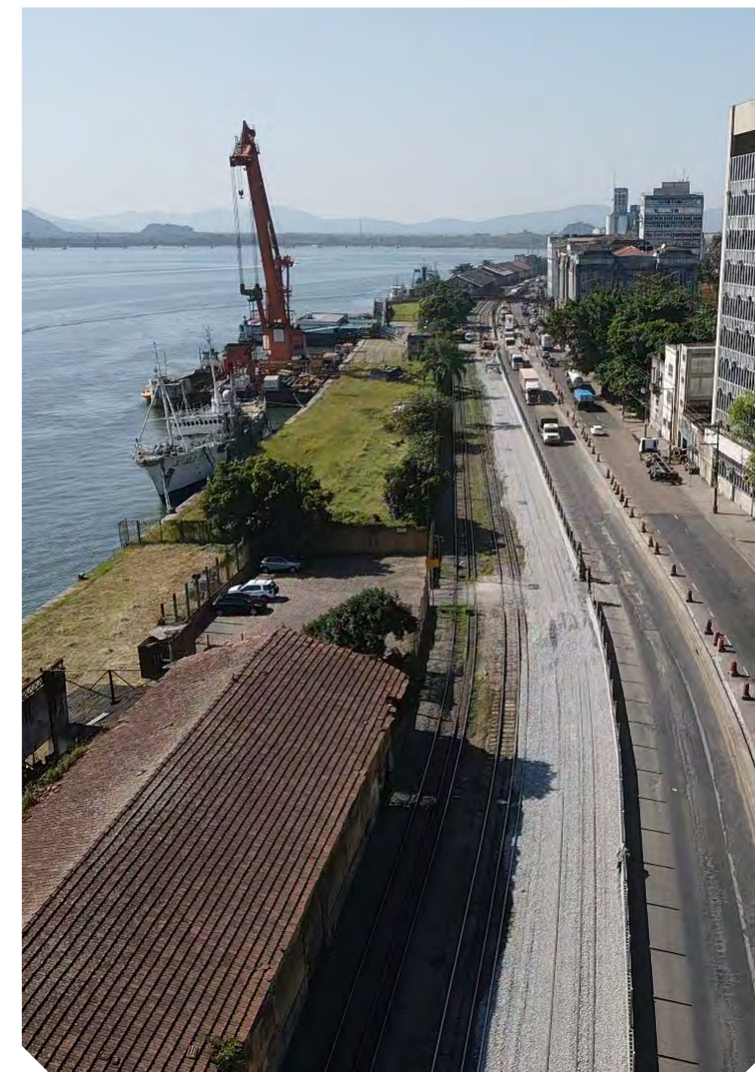


MAIN ACTION FRONTS TO PROMOTE DIALOGUE AND RELATIONSHIP OF TRUST IN BAIXADA SANTISTA IN 2023

- Identification of community leaders;
- Dialogues between Rumo and community leaders;
- Establishment of an exclusive communication channel in Baixada Santista;
- Socio-territorial diagnosis of communities surrounding the railway operation in Cubatão and São Vicente;
- Community listening meetings; and
- Engagement of public authorities and stakeholders in Baixada Santista.

TO LEARN MORE

To learn more about the highlights and initiatives of our communication actions in this territory, please refer to the **Chapter on Community Safety** (page 49).

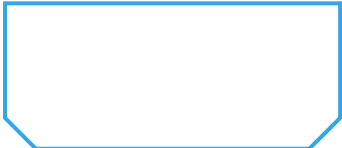


"NA MÃO CERTA" (ON THE RIGHT HAND) PROGRAM

To protect children and youth in the surrounding communities, Rumo is part of the **"Na Mão Certa" Program** (PNMC), a Childhood Brasil initiative to prevent and combat the sexual exploitation of children and adolescents on Brazilian highways.

The primary strategy adopted by the Program's signatory companies is to raise awareness among truck drivers, so that they act as agents in the protection of the rights of children and adolescents.

Throughout 2023, we implemented actions and shared with our employees and other stakeholders Rumo's engagement and commitment to combating the sexual exploitation of children and adolescents in the locations where the Company operates.



HIGHLIGHTS

IMPACT

500 truck drivers

trained to act as agents to protect the rights of children and adolescents and to combat sexual exploitation at the Rondonópolis (MT) terminal.

+ than 8 thousand employees

raised awareness internally through Rumo's internal communication channel, in an action to combat child labor.

+ than 49 suppliers

Impacted in a live broadcast to raise awareness about combating sexual exploitation of children and adolescents.

6 participating cities

in actions on National Truck Driver's Day to promote the theme "Where you travel, you protect".



MAIN ACTIONS CARRIED OUT BY THE "NA MÃO CERTA" PROGRAM IN 2023

FIGHT AGAINST ABUSE AND SEXUAL EXPLOITATION OF CHILDREN AND ADOLESCENTS

Format: hybrid - in-person in Rondonópolis (MT) and virtual (social media and internal communication channel), raising awareness among employees and truck drivers;

FIGHT AGAINST CHILD LABOR

Format: online, raising awareness among leadership and internal employees, through Rumo's training channel, POC;

ACTION ON NATIONAL TRUCK DRIVER DAY

Format: in person in the cities of Itirapina (SP), Alto Araguaia (MT), Jaú (SP), Sumaré (SP), São Simão (GO), Alto Taquari (MT), for engagement, awareness and multiplication of agents for the cause; and

LIVE FOR SUPPLIERS

Format: online, to raise awareness of suppliers about Rumo and its employees' actions on the topic.

PROGRAMA NA MÃO CERTA

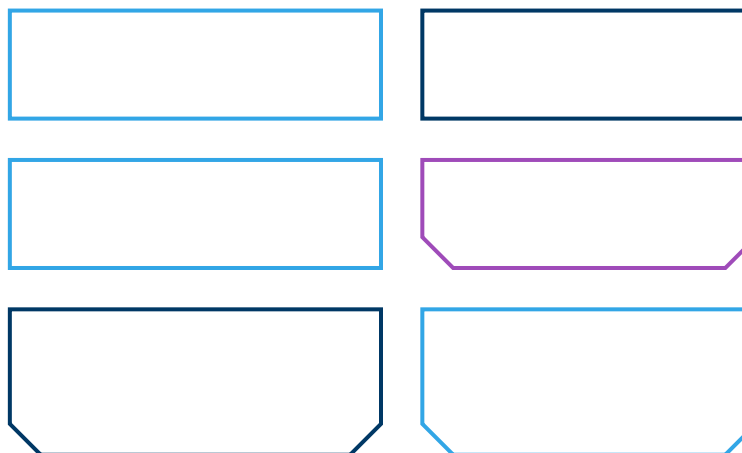


RUMO IS AWARDED AT THE ANNUAL MEETING "NA MÃO CERTA" (ON THE RIGHT HAND)

In late 2023, the "Na Mão Certa" (On the Right Hand) Program celebrated its seventeenth anniversary at the 17th Annual Meeting. The event brought together companies, professional organizations, government representatives, and civil society members, who make up the Protection Circle.

For the 4th consecutive year, Rumo supports the program, and was recognized and awarded for its engagement in actions against child sexual exploitation implemented in the territories where it operates.

Rumo has been a signatory of the Business Pact since 2013, and remains committed to raising awareness and mobilizing its employees and professionals in the transportation sector to take action to protect the rights of children and adolescents..



"For another year, Rumo has been recognized by the "Na Mão Certa" (On the Right Hand) Program. This recognition means that we are developing highly relevant work and generating positive impact beyond the communities where we operate".

Lorrane Vitalino, Rumo's ESG team.

RELATIONSHIP CHANNEL

We are committed to establishing transparent and ethical communication between the Company and the communities surrounding our operations.

In order to meet the demands of the communities, we have **Rumo's Relationship Channel**, for the registration of general requests, complaints, reports, and support for the community.

Information is received and analyzed by an independent, specialized company, ensuring absolute confidentiality and appropriate treatment for each situation, with reporting to Rumo's senior management.

During our communication actions, we constantly disseminate the existence of the Channel to residents in the vicinity of the railway network.

We focus our actions on communities with the goal of fostering dialogue and strengthening trust, generating a positive impact.

Our Relationship Channel drives long-term social transformation, through the identification of local needs and the search for tangible solutions.

RUMO'S RELATIONSHIP CHANNEL

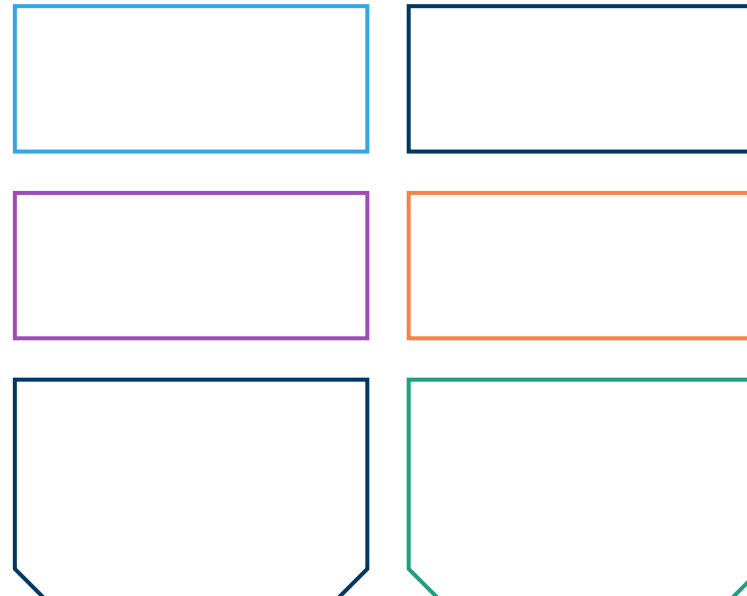
The Relationship Channel can be accessed through the email address.



To learn more, access:

<https://canalconfidencial.com.br/rumo/>

or by phone 0800 701 22 55 | 24 hours a day, seven days a week.



INDIGENOUS COMMUNITIES

Rumo is committed to indigenous communities around its railways and works to ensure that the rights of these peoples are respected.

Since 2022, we have signed a Term of Commitment with the Mato Grosso State Audit Court (TCE/MT) to ensure that the construction works on the Rondonópolis-Cuiabá-Lucas do Rio Verde Railway System comply with the socio-environmental requirements related to the Boe Bororo indigenous peoples, inhabitants of the region.

The actions to be implemented to fulfill this commitment will be outlined following the completion of a Consultation Plan with the benefiting indigenous community.

In 2023, in Serra do Mar region of São Paulo, we implemented the Basic Environmental Plan for the Indigenous Component (PBA-CI) to provide for the socio-environmental compensation of the duplication of the Itirapina-Cubatão section and the renewal of the railway network. The PBA-CI covers the following villages:

- Guyrapaju;
- Tape Mirim;
- Krukutu; and
- Tekoa Mirim.

The development and implementation of the Indigenous PBA for Malha Paulista involved various areas of the Company, and works are also planned in another 12 villages.

In the initial implementation phase, access roads to the Guyrapaju village and infrastructure works such as community kitchens, sanitary modules, cultural centers, and sanitation networks were handed over to the communities. Through these initiatives, we have promoted access to healthcare, well-being, and basic sanitation for the Tekoa Mirim, Krukutu, Tape Mirim, and Itaoca villages.

A substantial part of the obligations were carried out by the indigenous peoples themselves through the transfer of financial resources, ensuring the autonomy of these communities.

RELATIONSHIP WITH INDIGENOUS COMMUNITIES



12 Km of road accesses implemented



2 drinking water supply systems with 90,000L each.



28 refurbished ecological septic tanks



750m² of improvements built in areas of coexistence, culture, basic sanitation and good living





CHILDREN'S DAY PARTY IN THE VILLAGE

In October 2023, Rumo and partner organizations hosted a Children's Day event, bringing joy and fun to the Piebaga village, located within the Tereza Cristina Indigenous Land, in the municipality of Santo Antônio de Leverger (MT).

The event featured activities and games for children, promoting leisure and well-being experiences for the indigenous community. The village chiefs and elders were present at the celebration, strengthening activities in favor of respect for indigenous culture and the appreciation of ancestral traditions.

The partner companies Rivoli do Brasil, Franciscan Infraestrutura e Consórcio Construtor FLRV, Prosul, and IDG, engaged in the construction of the Senador Vicente Emilio Vuolo State Railway, also supported the event.

Through initiatives like this, Rumo fosters the well-being of local communities, providing joy and respect for cultural traditions.



ENVIRONMENTAL EDUCATION PROGRAM (EEP)

In fulfillment of our commitment to the people and communities surrounding our railways, Rumo has established an Environmental Education Program, partnering with schools and other relevant stakeholders in the regions where we operate.

The purpose of the Program is to carry out teaching and learning activities, disseminating information on environmental and railway safety issues, in order to foster community participation in the care of the territory.

The Program is structured around the following objectives:

- Improve the "environmental values" of communities, in a participatory manner;
- Create multiplier agents to disseminate good environmental and railway safety practices in the society;
- Raise awareness among the school audience about the importance of the railway, actions to improve railway safety and the protection of the surrounding environment; and
- Raise awareness among the local population about correct waste disposal.

FRONTS OF ACTION OF THE ENVIRONMENTAL EDUCATION PROGRAM



Environmental Education at schools (Early Childhood Education and Elementary Education)



Environmental Education actions in the Communities (EEPC)



Subprogram Environmental Education for Workers (EEPW)



Strategic partnerships for implementation (community leaders, Education Departments, Universities and other agents)

ENVIRONMENTAL EDUCATION PROGRAM IN THE COMMUNITY



more than 100 people trained in the municipality of Rondonópolis (MT) on **Solid Waste Management**



60 native seeds planted in a planting and awareness-raising action about the importance of forest conservation at the OAE nursery



150 bags (recycled bags) donated to support the Environmental Education project, in March 2023 in Rondonópolis (MT)

MAIN ACTIONS DEVELOPED

MALHA PAULISTA

Throughout 2023, we implemented initiatives with students in schools in Cordeirópolis (SP), São Sebastião (SP), and Americana (SP), reaching over 500 students in 12 classes and totaling approximately 1,800 minutes of activities.

During the Program, we held lectures for students on the following topics: **Solid Waste Management, Local Fauna Aspects, and Presentation of the Railway Project.**

HIGHLIGHTS

AWARENESS

30 hours of activities on Solid Waste Management and Aspects of Local Fauna

PARTNERSHIPS

+ than **12** classes in Municipal Schools

IMPACT

+ than **500** students impact in **7** schools served



EEP IN LUCAS DO RIO VERDE



ENVIRONMENTAL EDUCATION PROGRAM



2,300 students served divided into **108** classes during **89h** of activities



63 hours of activities



more than 150 people reached in action in the Pedra 90 Community and CRAS Alfredo de Castro



"Tampinha Solidária" (Solidarity Bottle Cap) - project in partnership with Santa Casa developed in Rondonópolis (MT)



1,507 posters and folders distributed on Solid Waste Management and aspects of local fauna

ENVIRONMENTAL EDUCATION PROGRAM FOR WORKERS



more than 132 hours of dialogues and awareness activities



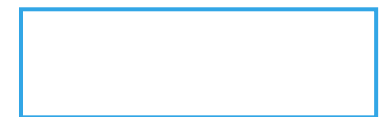
more than 70 socio-environmental themes discussed in the meetings



Fight against Dengue - project in partnership with the Health Department of Rondonópolis (MT)



150 folders and posters on the topic, fixed in the common areas of the operations



MALARIA CONTROL ACTION PLAN (MCAP)

In 2023, we partnered with Anhanguera University in Rondonópolis (MT) to provide training in Laboratory Analysis of Malaria and Chagas Disease. Representatives from Municipal Health Departments of cities in the region participated in the training.

The five-day training course was conducted by professionals from the Central Public Health Laboratory (LACEN) and Anhanguera University provided its clinical analysis laboratory for the classes. This is one of the actions being developed in accordance with the Malaria Control Action Plan (MCAP) of the Senador Vicente Emílio Vuolo State Railway.

In addition to the course, donations of materials and equipment were made to assist in the fight against and control of Malaria, which can also be used in the fight against diseases with a high incidence in these locations. We distributed computers, educational materials, bacteriological microscopes, entomological kits, Personal Protective Equipment (PPE) and laboratory supplies.

We support the Health Departments in disseminating messages about World Malaria Day and Malaria Day in the Americas, and we make available the Malaria Control Guidelines in Brazil, prepared by the Ministry of Health, to help medical teams in cities effectively treat patients..



AWARENESS

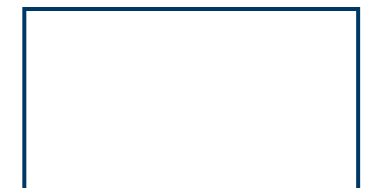
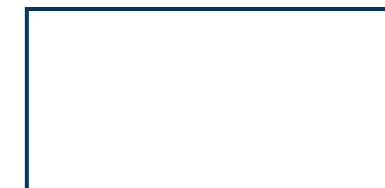
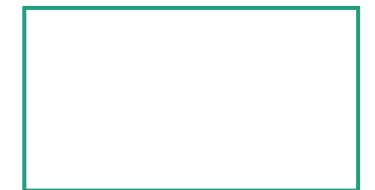
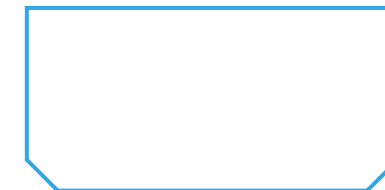
approximately 40 hours of activities
in five days of training

PARTNERSHIPS

9 strategic partnerships
(University, Health Departments and Regional Health Offices and Laboratories)

IMPACT

+ than 13 people trained - multiplier agents
(representatives of Municipal Secretariats of Mato Grosso)





TERRITORIAL PERFORMANCE: EXPANSION AND BAIXADA SANTISTA

EXPANSION OF THE RAILWAY NETWORK

We grow to generate shared value and positive impact wherever we go.

Rumo's expansion strategy is aligned with the Company's sustainable growth, guided by our socio-environmental commitments, with respect for our employees and the communities around us.

In 2023, our Social Responsibility Program monitored expansion works, implementing social diagnosis actions and applying specific projects tailored to the realities of each territory.

VALUE GENERATION

R\$ 2,305 million

in Expansion Capex invested in 2023

1,800 employees and third parties employed in the works

R\$ 45 thousand invested in socio-environmental actions at expansion and modernization construction sites



SUSTAINABLE CONSTRUCTION SITE

In order to continuously improve construction sites related to expansion and modernization, we have implemented the **Sustainable Construction Site Project** in 2023.

This project is aimed at the voluntary participation of contractors, who, by joining the initiative, are subjected to monthly assessments carried out by Rumo's environmental Audit team and can be certified with the "Sustainable Construction Site" seal when they reach a minimum score of 70 points.

Throughout these audits, a comprehensive range of socio-environmental aspects are analyzed. This approach reflects our commitment to sustainable practices and environmental responsibility in all phases of our infrastructure projects.

The Sustainable Construction Site Project not only presents an innovative standard for sustainable construction management but also brings benefits to the environment and society, particularly impacting populations living in the regions and surroundings of construction sites.



INVESTMENT

R\$ 45 thousand in socio-environmental actions

IMPACT

14 municipalities impacted

EVALUATION

Average score of company evaluations exceeds **80%**

CERTIFIED COMPANIES

4 companies certified in 2023

DONATIONS

Computer equipment for the Cordeiropolense Association for Social Assistance to the Community

200 liters of milk for the local population

SEEDLING ACTIONS

Railway expansion and Social and Environmental Responsibility following the same path

During 2023, through the Socio-environmental Responsibility actions of the Mato Grosso State Railway Project that will reach the municipality of Lucas do Rio Verde (LRV), Rumo carried out a series of actions in municipalities of the state of Mato Grosso to encourage good environmental practices.

Furthermore, we engaged the communities in these territories in the preservation of natural resources, enhancing the mitigation of impacts on the Company's environmental management. These activities included:

- Collective seed planting actions;
- Awareness-raising talks in gardens about the importance of forest preservation;
- Donations and plantings of native Cerrado seedlings in schools and communities in the region;
- Socio-environmental actions to donate tree seedlings to indigenous territories; and
- Donation of supplies for the installation of nurseries.

HIGHLIGHTS OF THE MATO GROSSO STATE RAILWAY IN 2023

FEBRUARY

1,200 seedlings donated and planted

Donation and planting of native Cerrado seedlings by IDG Engenharia e Consultori, in partnership with Instituição Arvoredo and Rondonópolis (MT) City Hall

MARCH

60 native seeds planted

Planting and awareness-raising event on the importance of forest conservation at the OAE site, on World Forest Day

50 donated seedlings

Social Action in partnership with the Rondonópolis (MT) Environmental Secretariat, together with STCP Engenharia in the Pedra 90 Community

JUNE

15 seedlings donated and planted in Social Planting Action at Carimã School in Rondonópolis (MT)

40 seedlings donated

In partnership with the Environment Department, on the Indigenous Land of Tereza Cristina, Santo Antônio do Leverger (MT)

AUGUST

60 seedlings and planting equipment

Donation of citrus tree seedlings in partnership with the Rondonópolis (MT) Environment Department and STCP Engenharia e Equipamentos Agrícolas by the LRV implementation team in the Tereza Cristina Indigenous Land

Nursery supplies

Donation of fertilizers, seedling bags, pruning shears, substrates, among other items to the Municipal Nursery of Rondonópolis (MT)

SEPTEMBER

10 seedlings donated and planted

Social action in celebration of Arbor Day at the Consórcio FLRV construction site

10 seedlings donated and planted

Social action in celebration of Arbor Day at the Franciscan Contractor construction site

Nursery opening

With seed planting action on Rivoli Contractor construction site

ARBOR DAY IN AMERICANA (SP)

In commemoration of Arbor Day, in September we held a commemorative event in the city of Americana (SP), where we are building a new yard for the duplication of the wagon maneuvering line.

The event was held in a partnership with the City's Environmental Department, IDG Engenharia, and Engetelas.

The action aimed to foster the reforestation and flora enhancement project in the Ribeirão Quilombo permanent preservation area in Americana, SP.

The event was attended by the city's mayor, Chico Sardelli, and deputy mayor, Odir Demarchi, as well as employees from Rumo and the municipality itself.

"The quality of life and well-being of the population also depend on the attitudes we all have towards the environment. More than 400 trees will be planted with this reforestation project, an important partnership with Rumo for the preservation of green areas and the preservation of the banks of the Ribeirão Quilombo".

Mayor Chico Sardelli

ARBOR DAY IN AMERICANA (SP)



415 seedlings donated to the reforestation project



3 strategic partnerships for implementation



+ than 9 employees engaged in Social Responsibility action



Donation of city reforestation planting supplies, stakes, and planting products



A CLOSER LOOK AT BAIXADA SANTISTA

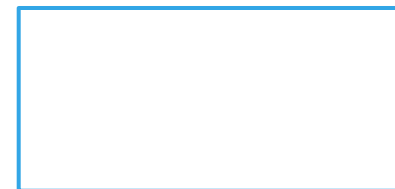
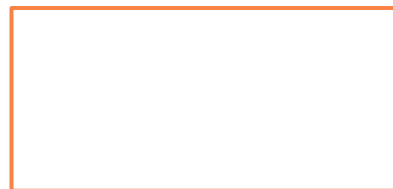
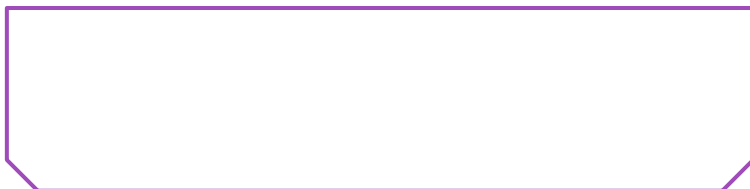
In response to the challenging scenario faced in early 2023, we intensified our social initiatives in the communities surrounding our operations in Cubatão and São Vicente, in the Baixada Santista region of São Paulo.

Aligned with current public policies, our commitment is to promote community empowerment and cultivate open and collaborative dialogue with local communities and the various stakeholders involved.

Initially, we identified a lack of listening and dialogue with the community. We developed a plan to implement an effective social action strategy with positive impacts for all stakeholders.

In 2023 we carried out the following steps and activities in strategic territories:

- **Cubatão (SP)** – Communities impacted: Vila Esperança, Vila Natal and Costa Muniz;
- **São Vicente (SP)** – Impacted communities: Vale Novo, Acaraú and Parantina;
- Beginning of the **involvement and engagement** of public authorities and other actors; and
- **Development of** specific socio-territorial development **projects**.



COLLABORATION OF STRATEGIC PARTNERS

In this initial phase, we mobilized a multidisciplinary team within the Company and relied on several strategic partners to gain a deep understanding of the community. Active listening was essential to understanding local vulnerabilities and aspirations.

Strategic partners played a pivotal role in the development of socio-territorial diagnoses within the communities. These diagnoses will guide future actions, enabling us to achieve our aspirations for the territory.

Empowerment: Enabling communities to take ownership of their own development.

Collaboration: Integrating different stakeholders to promote territorial development.

Sustainability: Pursuing economic, social, and environmental development in harmony with Rumo's values.

Social Transformation, Legal Assistance and Conflict Resolution: Promote significant changes, comply with legal aspects and address possible conflicts in a constructive way.

We acknowledge that only through the collaboration of local stakeholders can we ensure the effectiveness and sustainability of our initiatives.

In order to guide our actions and projects implemented in Baixada Santista, we adopt the Social Impact Mandala methodology, developed by Gerando Falcões. This methodology allows us to understand the identity of communities and effectively direct our social action strategy. Guided by a multifaceted approach, we strive to address the genuine needs of the community, nurturing development and fostering a positive impact within these territories.

Projects developed using this methodology are implemented on several fronts:

- Social Urbanism and Decent Housing;
- Access to Health;
- Citizenship and culture of peace;
- Right to education;
- Early Childhood;
- Sports and Leisure Culture;
- Environment; and
- Income generation.

These fronts allow us to address local challenges in a comprehensive and effective way, aiming to improve the quality of life and strengthen communities in Baixada Santista.

RESULTS OF SOCIAL ACTIONS IN THE SANTISTA BAIXADA IN 2023*



26 actions completed



25 ongoing
base date: late 2023



13 planned actions
to be started in 2024



6 impacted communities
Cubatão (SP): Vila Esperança, Vila Natal and Costa Muniz.
São Vicente (SP): Vale Novo, Acaraú and Paratinga.



HIGHLIGHTS OF THE ACTIONS IN BAIXADA SANTISTA

SOCIAL URBANISM AND HOUSING

133 children participating in the graffiti workshop in Costa Muniz

03 walkways renovated with maintenance and lighting works in Vila Esperança

1 km wall graffitied by the residents

RIGHT TO EDUCATION

100 children benefited by the "Pequenos Leitores" (Little Readers) project in Aracaú

160 vacancies offered in professional courses

120 construction toys and games donated

CULTURE, SPORT AND LEISURE

7,000 people impacted in Children's Day Action (Happy Day)

2,500 educational gifts donated

07 parties supported in Acaraú, Costa Muniz, Vale Novo, Vila Esperança, Vila Natal and Paratinga

ENVIRONMENT

100 volunteers in Mangrove Cleanup actions

1.5 ton of destined waste

80 seedlings including those donated to residents and those planted in squares in the region

INCOME GENERATION

40 people trained in cutting and sewing in Vila Esperança

120 vacancies offered in professional courses

04 strategic partnerships carried out

The primary communities impacted by the projects' Social Actions were Vila Esperança, Vale Novo, Paratinga, Costa Muniz, Acaraú, and Vila Natal, which were defined as Priority Communities for Rumo in Cubatão (SP) and São Vicente (SP).

CHALLENGES IN BAIXADA SANTISTA

In early 2023, we suffered from an increase in acts of vandalism against trains in the Baixada Santista region. These incidents had a direct negative impact on the efficiency of trains heading to the Port of Santos, harming not only railway operations but also the surrounding communities.

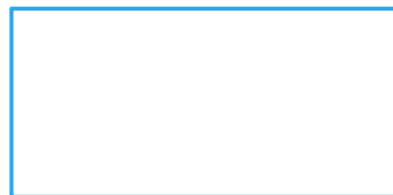
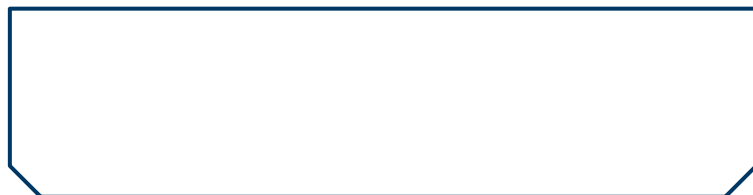
To address this situation, our immediate response was focused on interventions and maintenance along the roadway, aiming to restore adequate safety conditions and compliance with environmental regulations. Additionally, we established partnerships with public authorities, using technological structures dedicated to managing the issue.

We acknowledge the context of inequality in the country, which has been exacerbated in recent years by the COVID-19 crisis, placing public safety as a crucial issue in Brazil. Cargo theft, while not unique to the country, is a common occurrence on a large scale, negatively impacting businesses, the environment, and local communities.

We understand that ensuring safety is a fundamental responsibility of the State. However, as an active company operating in these regions, we recognize our role and take on this responsibility.

Therefore, we strive to understand the underlying causes of crime, recognizing it as a social and public issue, often linked to a lack of opportunities, employment, housing, and quality education.

The aforementioned events led us to reevaluate Rumo's social responsibility strategy in the Baixada Santista communities. All the initiatives presented in this chapter reflect the beginning of our journey to transform the communities surrounding the railway operations in this location.



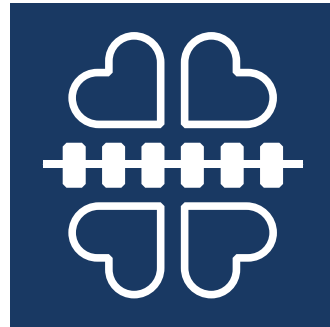


POSITIVE IMPACT ON SOCIETY



INSTITUTO RUMO

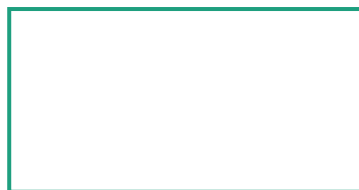
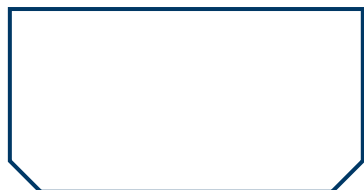
Sonhos em movimento.



Founded in 2021, Instituto Rumo implements projects to promote novel future prospects and positive transformations in the lives of youth in the municipalities where Rumo is present.

Through the Institute, we are expanding training and opportunities for young people aged 15 to 24, encouraging leadership, with actions in railway safety, education, culture and sport.

We generate shared value and proximity to communities by promoting the socio-productive inclusion and professional development of young people.



STRATEGIC GUIDERS OF THE INSTITUTE

PURPOSE

Contribute to the socio-productive inclusion of young people in the municipalities where we operate, through protagonist training.

OBJECTIVES

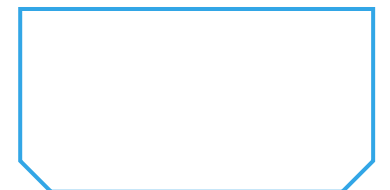
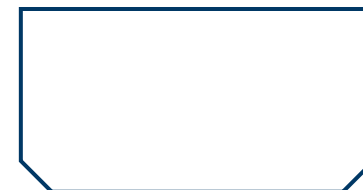
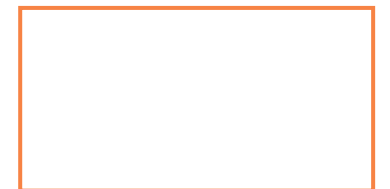
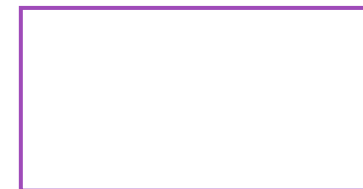
- Promote the protagonist training of young people;
- Enable the expansion of employment opportunities for the socio-productive inclusion of young people in the municipality; and
- Articulate partnerships and local networks for socio-productive inclusion.



To learn more, watch the institutional video of Instituto Rumo at:

<https://www.youtube.com/watch?v=92slsCygnRM>

or by phone 0800 701 22 55 | 24 hours a day, seven days a week.



STREET SOCCER FOR EDUCATION

By supporting sports activities, Instituto Rumo promotes the development of socio-emotional skills, citizenship, and transformation in the lives of children and adolescents in the territories where it operates.

The "Futebol de Rua" (Street Soccer) Project fosters the sporting inclusion of children and adolescents between the ages of 8 and 15, living in situations of social vulnerability and low-income communities. It aims to contribute to the improvement of learning conditions, citizenship, and the development of values.

The activities are developed through the lens of citizenship education, guided by sports practices. In this approach, soccer is used as a tool for social transformation, engagement, and social protagonism.

Weekly after-school meetings are held for beneficiaries, with workshops on human development, sports, and academic support.

In late 2023, we commenced the implementation of Street Soccer for Education in the Malha Sul, in the city of São Francisco do Sul (SC). This involved conducting an inaugural class and a regional diagnostic assessment.

PROJECT VALUE GENERATION IN 2023



400 children and adolescents benefited from the project



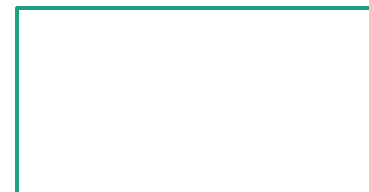
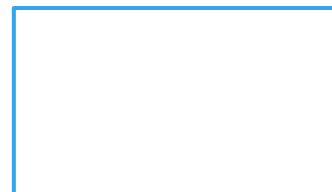
4 municipalities covered by the initiative (Lucas do Rio Verde (MT), Rondonópolis (MT), Cubatão (SP) and São Francisco do Sul (SC))



R\$ 660 thousand invested by Rumo

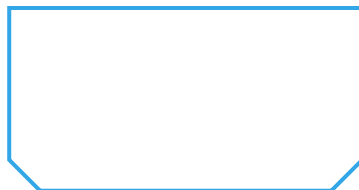


+ than 5 socio-environmental and cultural activities carried out by the "Plantando o Futuro" (Planting the Future) subproject in celebration of Arbor Day



"In this partnership with Rumo, we are guaranteed safe and inclusive sports. Formal and informal education, as well as socio-emotional issues, are essential for human development and the creation of social bonds".

Eber Cristian Dartora,
coordinator of the Street Soccer for Education project



ADOPT A SCHOOL

We promote social engagement and volunteering, supporting public schools in overcoming their challenges for the promotion of quality education.

The "Adopt a School" project enables educational actions in the municipality of Cubatão (SP), offering support and volunteer labor to public schools in the city.

Through the project, we have strengthened our ties with the school community and fostered the overcoming of educational challenges in the face of Brazil's socio-economic inequality, which has been exacerbated by the COVID-19 pandemic.

VALUE GENERATION

+ than R\$ 197 thousand invested
(direct funding)

500 young people impacted in Cubatão (SP)



TREM DO BEM VOLUNTEER PROGRAM

Since 2017, we have had the "Trem do Bem" (Train of Goodness) volunteer program, which aims to encourage employees to carry out activities in institutions that help socially vulnerable people, in the communities near our units and in all the municipalities where our railway lines pass through.

In 2023, the "Trem do Bem" program supported 26 projects through direct financial support, with an investment of R\$232 thousand in these actions.

The committee responsible for selecting supported projects is made of senior leadership from various areas of Rumo. The committee evaluates and selects projects based on criteria of vulnerability, impact, financial resources, institution, return, and type of action.

Among the projects chosen are educational, cultural and health initiatives, covering schools, hospitals, associations, NGOs and institutions that serve children, young people, adults, the elderly, people with disabilities, the environment, and other causes.

IMPACT GENERATED

+ than R\$ 232 thousand invested
(direct funding)

5 states impacted by the actions



"TREM DO BEM" FIGURES



13 municipalities
benefited



+ than R\$ 232 thousand invested



285 direct and indirect volunteers



26 projects
supported



+ than 10 thousand
people impacted



+ than 374 hours
of volunteering

HIGHLIGHTS OF TREM DO BEM ACTIONS IN MALHA SUL

Throughout 2023, we carried out volunteer actions in Malha Sul, in cities of the State of Paraná, to support non-profit institutions, encouraging our employees to engage in the activities.

The Trem do Bem Program, in the State of Paraná, supported organizations on several fronts, among which we highlight:

- Education;
- Environment;
- Elderly;
- LGBTQIAPN+ Community; and
- Animal causes.

VALUE GENERATION

+ than R\$ 94 thousand invested
(direct funding)

05 municipalities impacted
Cascavel (PR), Ponta Grossa (PR), Rio Negro (PR), Londrina (PR) and Curitiba (PR)

11 projects implemented
to serve minority groups and socio-environmental causes



TREM DO BEM IN PONTA GROSSA (PR)

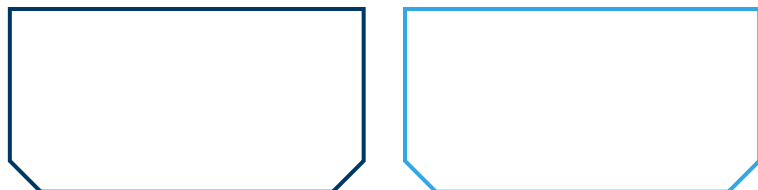
We support one of the largest public schools in the city, fostering a positive image of the railway among the community through dialogue and playful activities.

In April 2023, inspired by the Easter theme, we promoted actions of the Trem do Bem at a municipal school in the city of Ponta Grossa (PR).

During the action, conversation circles were held with the school community, addressing the importance of the railway network.

VALUE GENERATION

800 alunos
beneficiados



The Institution is one of the largest schools in the city and faces challenges in meeting the needs of all children on special dates.

Located in a region with numerous housing complexes, bordering the railway line, a significant portion of the students live in social vulnerability situations.

The territory features an unauthorized Level Crossing (PN) used by residents and students to commute to school.

Given this vulnerable situation, we organized a special event to educate children about the importance of the railway for the city, focusing on the dissemination of this message to their families and other community groups.

Activities implemented:

- Chat with children and teachers about the railway and its relationship with the community; and
- Distribution of chocolates to all students.

PRIVATE SOCIAL INVESTMENT

Our private social investment actions are based on Rumo's Private Social Investment Policy. This policy establishes strategies, guidelines, and actions for the application of the Company's financial, human, and material resources.

In 2023, we donated to 34 institutions, with a direct investment of R\$ 3.9 million, in donation services aligned with Rumo's Social Investment Policy.

Through private social investment, we generate positive social impact in the municipalities where we are present.

Furthermore, with a focus on leverage our initiatives, we actively participate in the Group of Institutes, Foundations and Companies (GIFE), a platform with over 160 members, whose work aims to strengthen philanthropy and private social investment in Brazil.

PILLARS

We believe in movement as a form of evolution

GUIDELINES

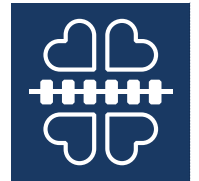
- Rumo Strategy
- Rumo ESG Objectives
- Environmental Policy
- Sustainability Policy
- Global Compact Principles and Sustainable Development Goals (SDGs)

DONATIONS WITH OWN RESOURCES

INCENTIVIZED DONATIONS

PARTNERSHIP DEVELOPMENT

INSTITUTO RUMO
Sonhos em movimento.



WE WORK WITH PRIVATE SOCIAL INVESTMENT THROUGH INSTITUTO RUMO, RUMO'S SOCIAL AGENT

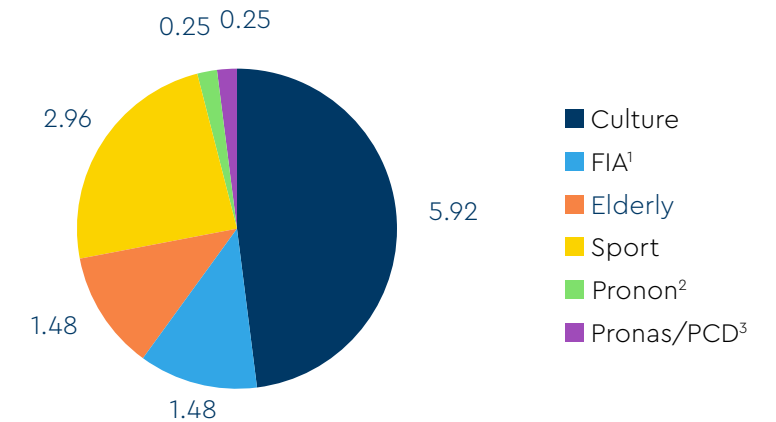
INCENTIVE LAWS



In 2023, we allocated R\$ 10.8 million to 33 projects focused on social impact, culture, education, elderly/child health and sports, impacting around 350,000 people.

Rumo uses tax incentive laws as a strategic approach to foster the development of the localities in which it operates. This approach reflects our commitment to social responsibility and strengthening ties with the communities surrounding our operations.

AMOUNT ALLOCATED TO EACH INCENTIVE LAW (IN MILLIONS OF REAIS).



¹ FIA: Fund for Children and Adolescents.

² Pronon: National Program to Support Oncological Care

³ Pronas/PCD: National Program to Support Health Care for People with Disabilities.

The graph only shows projects completed up to December 2023

During the year, we made significantly more investments compared to previous years.

In addition, we have returned to making contributions to the National Program to Support Oncological Care (Pronon) and the National Program to Support Health Care for People with Disabilities (Pronas), renewed by the Ministry of Health.

MAIN PROJECTS SUPPORTED

MALHA CENTRAL

"CORAÇÃO DE MÃE" (MOTHER'S HEART) – RIO VERDE (GO)

Our actions to enhance access to good living and health for the elderly attest to Rumo's commitment to a fairer and more participatory society.

The Coração de Mãe project aims to increase the number of beneficiaries at the Long-Term Institution for the Elderly (ILPI), in the city of Rio Verde (GO).

To this end, throughout 2023 we invested in structures to provide improved care, basic and essential services for our elderly residents.

VALUE GENERATION

R\$ 240 thousand invested

(Rumo Contribution – Via the Elderly Law)

15 people directly impacted

60 people indirectly impacted

(family members of those served)

PROGRAM FOR ELDERLY PEOPLE

The main activities offered to ILPI beneficiaries include the following:

- Occupational therapy;
- Playful activities;
- Craftsmanship;
- Exercises to improve cognitive ability; and
- Leisure activities (reading, cinema, music, dance), trips, among others.

With this, the Coração de Mãe project guarantees quality of life, conditions of freedom, dignity and citizenship for the elderly assisted.





MALHA PAULISTA

PEQUENOS GRANDES LEITORES

We encourage children's reading to support the development of future citizens, with the ability to critically read the world and transform their realities.

The **"Pequenos Grandes Leitores" (Little Big Readers) project** has implemented children's libraries, with playful elements for learning and space for fun and sensory educational activities.

The facilities were designed to stimulate the cognitive and social development of children in schools, hospitals, or daycare centers.

The inaugurations took place in October, in celebration of Children's Month.

LARGE-SCALE IMPACT

The project provides training in multifunctional pedagogy for educators responsible for children during its implementation.

We promote the training of educators to effectively implement reading mediation practices.

In this manner, trained professionals use the materials available in libraries in a proper manner, ensuring the development of skills in children.

The cities served by Pequenos Grandes Leitores in 2023 were:

- São Vicente (SP);
- Embu-Guaçu (SP);
- Araraquara (SP);
- São Carlos (SP); and
- Sumaré.

VALUE GENERATION

R\$ 499 thousand invested
(Rumo Contribution – Via the Culture Law)

1,500 children impacted
(monthly expectation)

RUMO AO NATAL

The The "Rumo ao Natal" (Journey Towards Christmas) initiative brought the enchantment of Christmas lights to over 40 municipalities in the states of São Paulo, Paraná, and Santa Catarina.

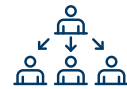
During the month of December 2023, Rumo's Christmas Train, adorned with 3 thousand meters of LED ribbon, traveled through various locations, bringing culture, leisure, and well-being to the residents of the regions it passed through.

In partnership with the Ministry of Culture – through the Culture Incentive Law (Rouanet Law) – the Brazilian Association of Railroad Preservation (ABPF), Instituto Acerte, the São Paulo Metropolitan Train Company (CPTM) and MRS Logística, cities in the Interior and Coast of the Malha Paulista and municipalities in Malha Sul received the Christmas Train.

In Malha Paulista, the Rumo ao Natal action covered 800km, passing through the cities of the interior and coast of São Paulo.

On Malha Sul, Christmas trains traveled through 21 municipalities in Paraná and Santa Catarina. The route was made aboard a special steam locomotive, the only one of its kind in operation in South America.

VALUE GENERATION – RUMO AO NATAL



+ than 560 thousand people benefit from cultural attractions



+ than 40 cities impacted by the project



4 strategic partnerships to carry out the action (Ministry of Culture, Brazilian Association of Railroad Preservation, Instituto Acerte and São Paulo Metropolitan Train Company)



R\$ 1.49 million invested





COMMUNITY SAFETY



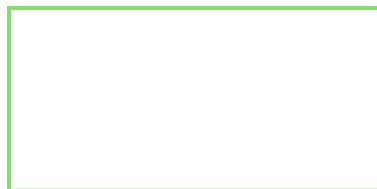
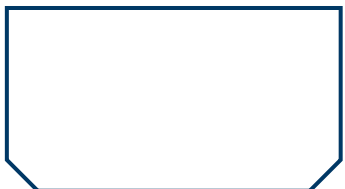
COMMUNITY SAFETY

Guided by the principle **"United for safety,"** which is embedded in Rumo's DNA, we have implemented a series of initiatives aimed at enhancing the safety of the communities surrounding our operations.

Through our Strategic Safety Plan (SSP), we have organized a community-focused action front with the aim of reducing accidents.

Within this context, we promote public awareness, establish partnerships with key stakeholders such as the Department of Motor Vehicles (Detran) and municipalities, demarcate right-of-way lanes, and build grade-separated crossings in areas prone to urban conflicts.

Our social actions in this sense implement Environmental Education and Communication Programs so that our relationships keep up with the demands of operations (learn more about the programs structure in the Community Relationship chapter, page 15).



HIGHLIGHTS OF SOCIAL ACTIONS FOR SAFETY

Throughout 2023, we implemented a series of actions across Malha Paulista, Malha Central, and LRV to promote responsible traffic behavior, encourage proper use of pedestrian walkways, host lectures addressing common railway-related queries, disseminate information about improvement projects, provide instructions on safety within the railway right-of-way and operational procedures, and more.

IMPACT OF THE ACTIONS

+ than **R\$ 32 thousand** invested

70 initiatives implemented including Malha Central, Malha Paulista and LRV

3,057 people impacted estimated reached audience

18 municipalities benefited pelas ações de comunicação e sensibilização

rumo

ATENÇÃO, MORADORES(AS)!

A Rumo está ampliando a sua malha ferroviária com a construção da Ferrovia Estadual Senador Vicente Emilio Vuolo, iniciada em outubro de 2022. Essas obras irão garantir mais eficiência à operação de trens, além de maior proteção para pedestres, veículos e comunidades próximas à linha férrea. E por sempre prezar pela segurança da população que reside ou transita no entorno da obra, a Rumo tem a comunicação aberta com a comunidade, com o objetivo de informar sobre o andamento do projeto e facilitar o diálogo entre as partes envolvidas.

Em caso de dúvidas, sugestões ou críticas relacionadas a nossas obras, estamos abertos para ouvi-los por meio dos nossos canais de relacionamento.

Acesse pelo QRCode abaixo.

Dúvidas?
Fale com a Rumo
0800 701 2255
rumolog.com/contato

rumo stop

CONSTRUÇÃO DA FERROVIA ESTADUAL SENADOR VICENTE EMÍLIO VUOLO

A demanda por transporte de grãos e produtos industrializados no centro do país vem crescendo e será beneficiada com uma malha ferroviária moderna e capaz de escoar com mais eficiência a produção da região.

GANHOS DO PROJETO

- Geração de novos empregos
- Compromisso com os ODS da ONU
- Redução de acidentes nas rodovias
- Redução da emissão de CO₂
- Ganho na cadeia de suprimentos
- Viaibilidade logística para novos produtos chegarem na região

NESSE MOMENTO ACONTECE A:

Obra do viaduto de acesso no Km 98 da BR 163.
É PRECISO ESTAR ATENTO À SINALIZAÇÃO!

REDUZA A VELOCIDADE E DIRIJA COM ATENÇÃO REDOBRADA NAS PROXIMIDADES DA OBRA.

PARA A SUA SEGURANÇA E A SEGURANÇA DE TODOS!

Dúvidas? Entre em contato pelo telefone:
0800 701 2255 ou pelo site:
www.rumolog.com/contato
ou ferroviam.com.br/faq-otimize/

RUMO

COMMUNICATION, ENGAGEMENT AND SAFETY AT MALHA PAULISTA

In August 2023, a visit was conducted to the city of Cubatão (SP) for the purpose of implementing initiatives focused on community safety.

The purpose of the visit was to assess the feasibility of Social Communication actions among the neighboring population in the area where Rumo will be implementing the construction work of a Pedestrian Walkway over the railway.

Through our relationship channels, we have been made aware of the community's concerns regarding the insecurity situation in the region, demanding measures to address the violence at the existing pedestrian level crossing (LC), in addition to complaints about cracks in their homes caused by vibrations.

We contacted Quimassa, the contractor in charge, and requested precautionary reports regarding this situation. We also delivered pamphlets and spoke to local residents, both to disseminate our communication channels and to clarify our actions aimed at improving the daily lives of the surrounding population.

We recognize that proximity and partnerships are powerful tools for optimizing our relationship with communities. Our periodic visits expedite the resolution of potential adversities, enhancing trust in the Company.

IMPACT OF THE ACTION

+ than **200** people impacted

LEARN MORE

In the subchapter "A closer look at Baixada Santista" on page 32, you will find further details about our operations in this territory.

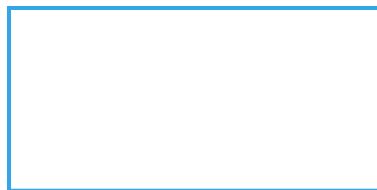
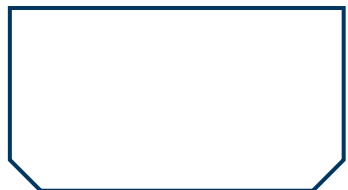


AWARENESS CAMPAIGNS

We invest in communication initiatives to raise awareness among our stakeholders regarding the paramount importance of adhering to safety practices in the vicinity of our railways.

In 2023, Rumo's main awareness campaigns addressed the following themes:

- Inclusion of railway safety in driver training and refresher courses at DETRAN (PR);
- Monthly dissemination of safety pills on social media; and
- Inclusion of the Railway Safety module in SEST/SENAT in the nine states where Rumo operates, in addition to DETRAN (PR), to promote a safety culture.



YELLOW MAY CAMPAIGN

We publicize our railway safety pills internally and on our social networks, which address the most relevant topics for operational safety, and which must be disseminated to communities.

The safety of our employees, partners and suppliers always comes first. During the month of May, we support the Yellow May initiative, which aims to promote awareness about traffic safety in an informative and interactive way.

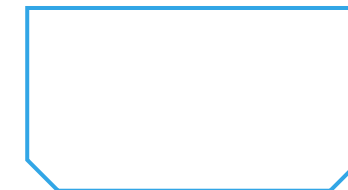
Users benefited from publications on traffic safety. With this action, we emphasize the importance of care during level changes to ensure a safe crossing, in order to prevent incidents.

CAMPAIGN ENGAGEMENT

+ than **1.000** interactions in LinkedIn

+ than **6 thousand** views in Instagram

132 services via social networks



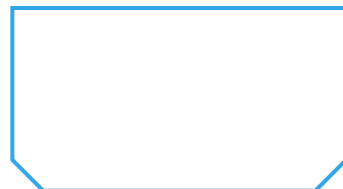
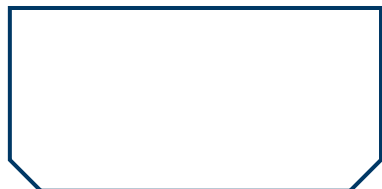
COMMUNITY SAFETY STRATEGIC PLAN

All occurrences and incidents around the railways are recorded and treated in an integrated management system, and are subsequently monitored by the Company's Operational Committee.

Additionally, the Operational Safety area is responsible for managing the Strategic Safety Plan (SSP).

The SSP is divided into nine action fronts (blocks), one of which is specifically aimed at the Community, aiming to reduce collisions and run-over accidents.

To this end, we develop actions aimed at raising awareness among the population, establishing relationships and partnerships with relevant stakeholders, such as Detran, to seal right-of-way and build grade-separated crossings in areas prone to urban conflicts.



HIGHLIGHTS OF THE COMMUNITY SSP

SSP RESULTS IN 2023 – COMMUNITY



Works to reduce urban conflicts
(Malha Paulista obligation booklet)



Awareness campaigns in LCs and inspections (in conjunction with ANTT)



Railway Safety in SEST/SENAT (inclusion of the module in the nine states in which Rumo operates, in addition to Detran (PR) – safety culture)



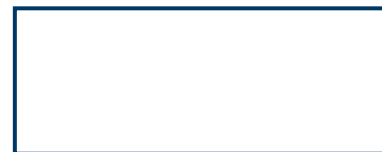
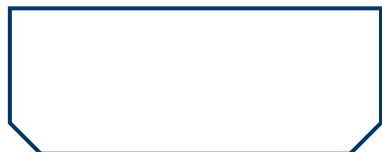
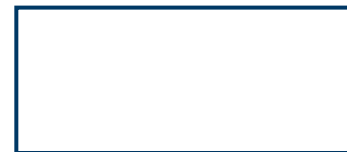
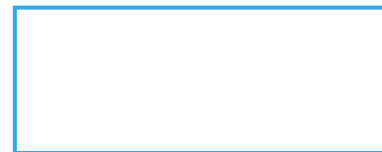
Maintenance of conditions of the LC visibility triangle (in addition to routine inspections)



Rebuilding Signage rebuild passive signaling throughout the network (reorganization planning)



22 Sensored LCs implemented (two ongoing)



WALKWAYS

In 2023, we enhanced the safety and accessibility of the pedestrian crossing between Santos (SP) and Guarujá (SP)

To ensure the safety of people and improve circulation on the right bank, we inaugurated the Customs Walkway at the Port of Santos (SP) with 54 meters wide, 7.1 meters high and elevators with capacity for 16 people, with an estimate to serve 20 thousand people per day.

The project was made possible through a partnership between the Santos City Hall, Santos Port Authority (SPA), and Rumo.

POSITIVE IMPACT

20 thousand people benefited daily

+ than 7 million people benefited annually



CULTURAL RESPONSIBILITY - HERITAGE PRESERVATION

The construction of the walkway was part of the urban planning project developed by the Santos City Hall (SP) for the revitalization and preservation of the city's Central Region.

The architectural design of the project was created in harmony with the Customs House building, erected in the 19th century and currently listed as a historical heritage site of the Municipality.

Rumo's social activities are in line with the knowledge of its role in society and the importance of preserving collective memory in the locations where it operates.

With this project, the Company has positively impacted the city's economic development, infrastructure improvement, and the preservation and enhancement of local culture.

The entire construction was carried out in compliance with legal procedures and with the approval of the relevant historical heritage protection agencies. Furthermore, the implementation of the walkway was approved by the Santos City Council for the Protection of Cultural Heritage (Condepassa).

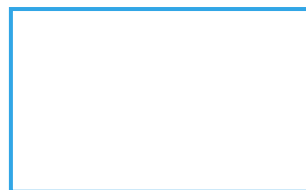
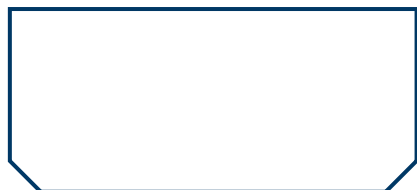
FUTURE

For the coming year, we will continue to implement actions to promote sustainable development and ensure the safety of people in our surroundings.

We will continue our expansion project while maintaining our commitment to society, promoting access to culture, education, and well-being in the strategic communities where we operate.

We are aware that promoting socio-productive inclusion, development, and enabling people to build new futures is not just a business decision, it is about being consistent with Rumo's purpose.

We are Brazil on the move!





CREDITS



DATASHEET

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PROJECT MANAGEMENT AND GENERAL COORDINATION

Rumo Logística
Instituto Rumo

EDITORIAL PROJECT: CONSULTANCY, WRITING AND TRANSLATION

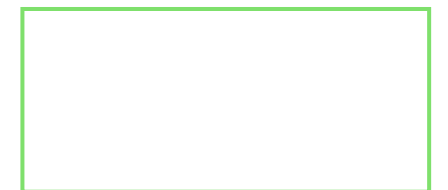
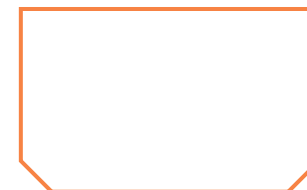
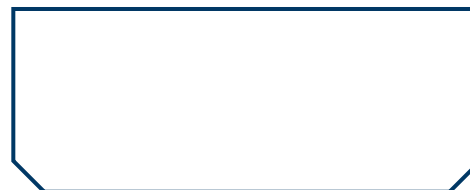
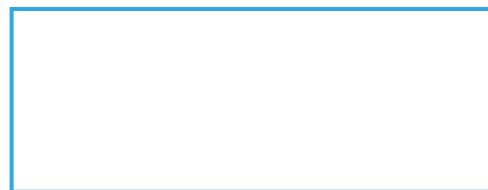
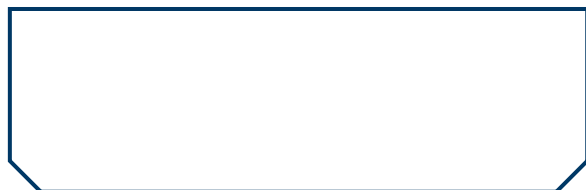
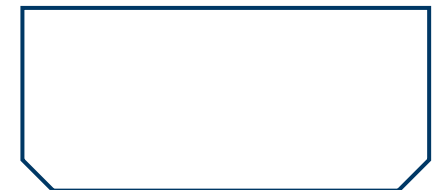
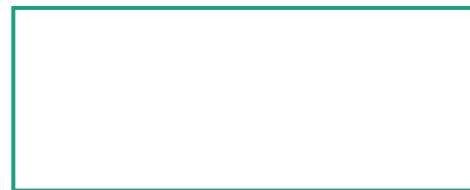
Ricca Sustentabilidade

GRAPHIC PROJECT: LAYOUT, DESIGN AND TRANSLATION

Ricca Sustentabilidade

PHOTOS AND ILLUSTRATIONS

Rumo's image database



rumo